

10

10.1 Sources of Funds

10.2 Uses of Funds

10.3 Income and Expenditure

10.4 NABARD's Investment in the Agriculture and Rural Development Ecosystem

Annexe to Chapter 10

LEVERAGING FINANCE FOR GROWTH

As on 31 March 2025, NABARD recorded a robust balance sheet of ₹9.8 lakh crore, reflecting a growth of 8.1% in its assets and liabilities over the previous year. Through FY2025, NABARD's developmental strategies and sound financial management continued to channelise development finance effectively into India's rural economy, in the face of geopolitical and global trade tensions and associated market uncertainties.

10.1 SOURCES OF FUNDS

10.1.1 Capital, reserves and NRC funds

Over the past five years, NABARD's balance sheet has grown by 50%, from ₹6.6 lakh crore in FY2021 to ₹9.8 lakh crore in FY2025, representing a compound annual growth rate of 8.4%. As on 31 March 2025, the paid-up capital stood at ₹17,080 crore, against an authorised share capital of ₹30,000 crore (Figure 10.1). At the close of FY2025, own funds—comprising 'capital' and 'reserves & surplus'—stood at ₹80,494 crore, representing 8.2% of the balance sheet. The National Rural Credit (NRC) funds amounted to ₹16,110 crore. NABARD contributed ₹2 crore each to the NRC (Long-Term Operations) Fund and the NRC (Stabilisation) Fund during FY2025.

10.1.2 Deposits

Over time, NABARD has used four funds for achieving targeted objectives by leveraging allocations from the shortfalls in priority sector lending by commercial banks. As on 31 March 2025, the aggregate outstanding under these funds stood at ₹2.8 lakh crore, accounting for 28% of total liabilities. These include the Short-Term Cooperative Rural Credit Fund, Short-Term Fund for Regional Rural Banks, Long-Term Rural Credit Fund, and the Rural Infrastructure Development Fund (RIDF) (Figure 10.1).

In FY2025, the Government of India (GOI) allocated ₹35,000 crore for RIDF. NABARD mobilised ₹36,818 crore and repaid ₹29,020 crore in various tranches under RIDF deposits. Additionally, ₹150 crore was mobilised and ₹80 crore repaid under the Food Processing Fund (FPF) deposits. As on 31 March 2025, the outstanding deposits stood at ₹2,870 crore under the Warehouse Infrastructure Fund and ₹550 crore under FPF.

10.1.3 Borrowings as on 31 March 2025

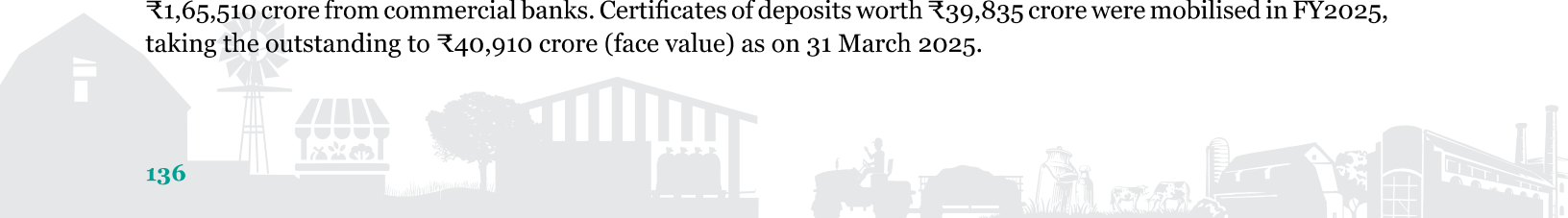
The total mobilised corpus during the year stood at ₹4.4 lakh crore, while NABARD's total outstanding borrowings were ₹5.8 lakh crore. Commercial papers, certificates of deposit (CDs), term loans, and non-convertible debentures made up more than 91% of NABARD's total borrowing portfolio.

Borrowings in the bond market

- During FY2025, NABARD issued bonds worth ₹72,388 crore and redeemed bonds worth ₹31,172 crore. Consequently, the outstanding amount under bonds and debentures increased by 14.4% during FY2025.
- No mobilisation occurred under the Extra-Budgetary Resources scheme of the GOI during FY2025. As a result, the outstanding amount against bonds raised for GOI schemes remained unchanged from the previous year.

Borrowings in the money market

During the year, NABARD issued commercial papers to raise ₹1,57,500 crore and borrowed term loans worth ₹1,65,510 crore from commercial banks. Certificates of deposits worth ₹39,835 crore were mobilised in FY2025, taking the outstanding to ₹40,910 crore (face value) as on 31 March 2025.

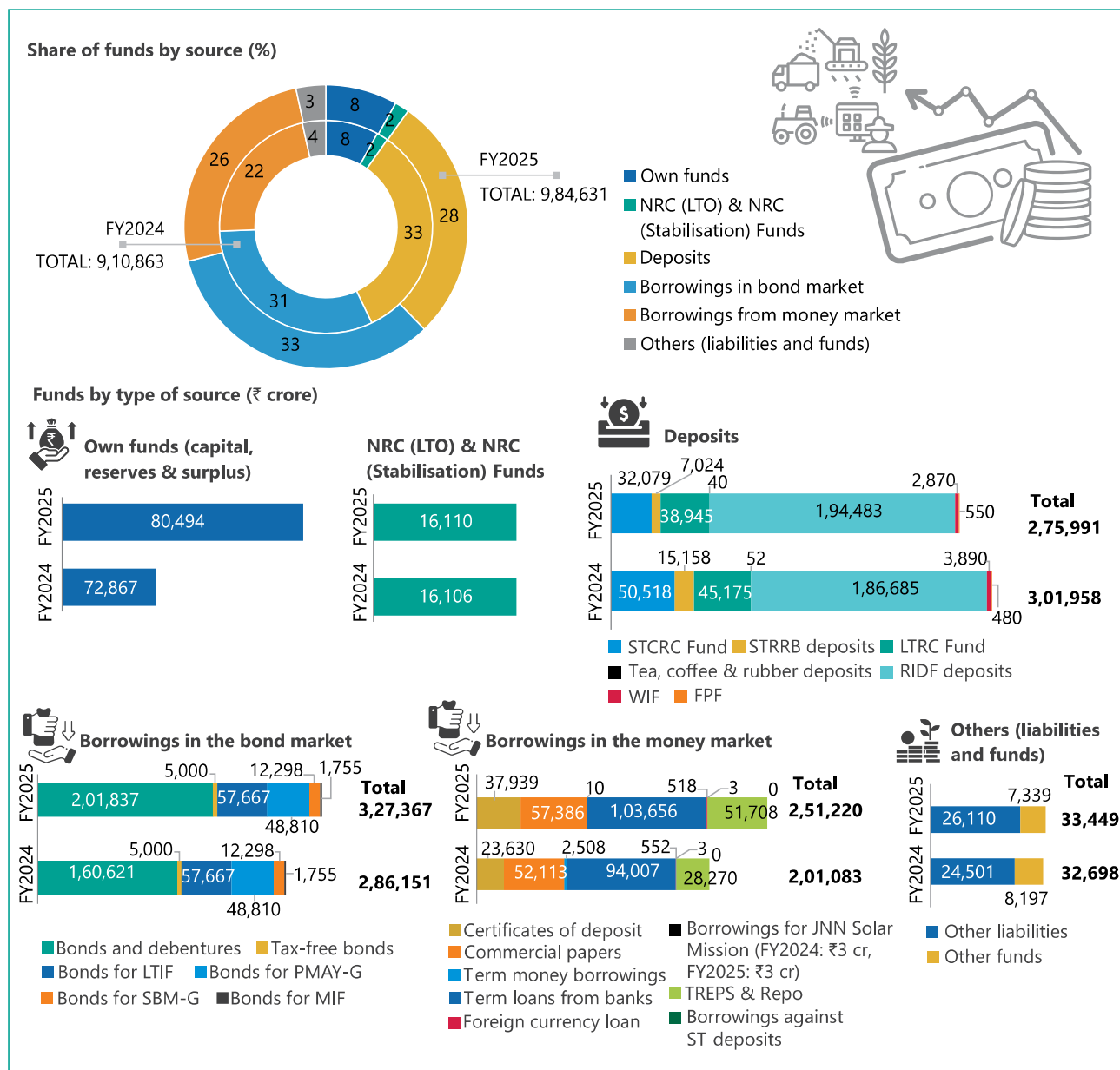




Investment portfolio

To ensure optimum utilisation of funds, NABARD undertakes investment operations by deploying surplus amount in different instruments. The major investment portfolio of NABARD consists of government securities, treasury bills, short-term deposits, mutual funds, and CDs. NABARD's investments in these different instruments stood at ₹1,20,414 crore as on 31 March 2025. The composition of outstanding liabilities on 31 March 2025 is given in Figure 10.1.

Figure 10.1: Sources of funds (amount in ₹ crore)

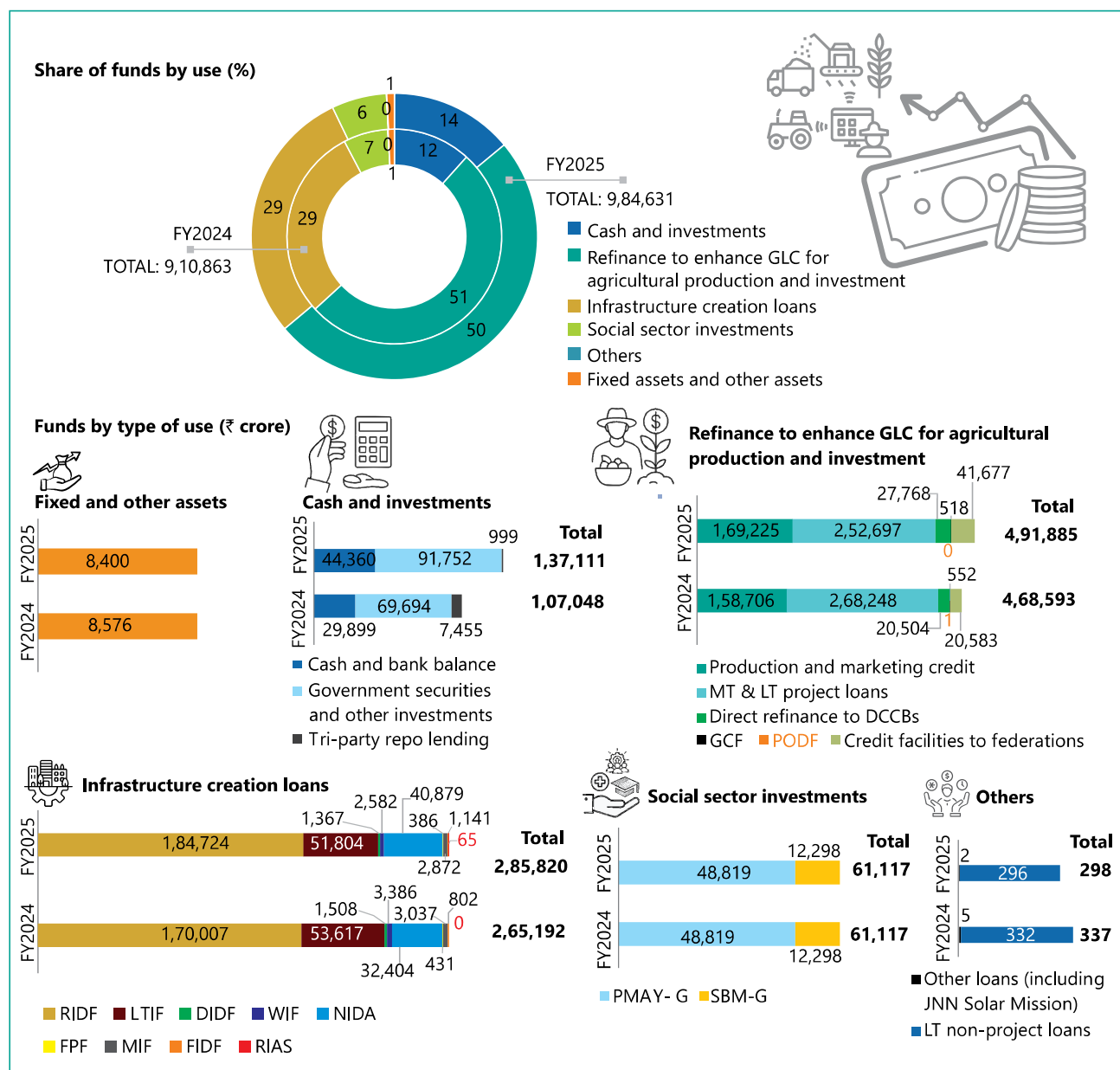


FPF = Food Processing Fund, JNN Solar Mission = Jawaharlal Nehru National Solar Mission, LTIF = Long Term Irrigation Fund, LTO = Long Term Operations, LTRC = Long-Term Rural Credit, MIF = Micro Irrigation Fund, NRC = National Rural Credit, PMAY-G = Pradhan Mantri Awaas Yojana-Gramin, RIDF = Rural Infrastructure Development Fund, SBM-G = Swachh Bharat Mission-Grameen, ST = Short-Term, STCRC = Short-Term Cooperative Rural Credit, STRRB = Short-Term Regional Rural Bank, TREPS = Tri-party Repo Dealing & Settlement, WIF = Warehouse Infrastructure Fund.

10.2 USES OF FUNDS

In FY2025, NABARD secured funding to support its development mandate. This included enhancing ground level credit (GLC) for rural production and investment, developing infrastructure, promoting social sector growth, managing cash and investments, and creating fixed assets (Figure 10.2).

Figure 10.2: Uses of funds (amount in ₹ crore)



DCCB = District Central Cooperative Bank, DIDF = Dairy Processing and Infrastructure Development Fund, FIDF = Fisheries and Aquaculture Infrastructure Development Fund, FPF = Food Processing Fund, GCF = Green Climate Fund, GLC = Ground-Level Credit, JNN Solar Mission = Jawaharlal Nehru National Solar Mission, LT = Long-Term, LTIF = Long Term Irrigation Fund, MIF = Micro Irrigation Fund, MT = Medium-Term, NIDA = NABARD Infrastructure Development Assistance, PMAY-G = Pradhan Mantri Awaas Yojana-Gramin, PODF = Producers Organisation Development Fund, RIDF = Rural Infrastructure Development Fund, RIAS = Rural Infrastructure Assistance to State Governments, SBM-G = Swachh Bharat Mission-Grameen, WIF = Warehouse Infrastructure Fund.

Note: MT and LT project loans include the amount subscribed to special development debentures of state cooperative agriculture and rural development banks which are in the nature of deemed advances.

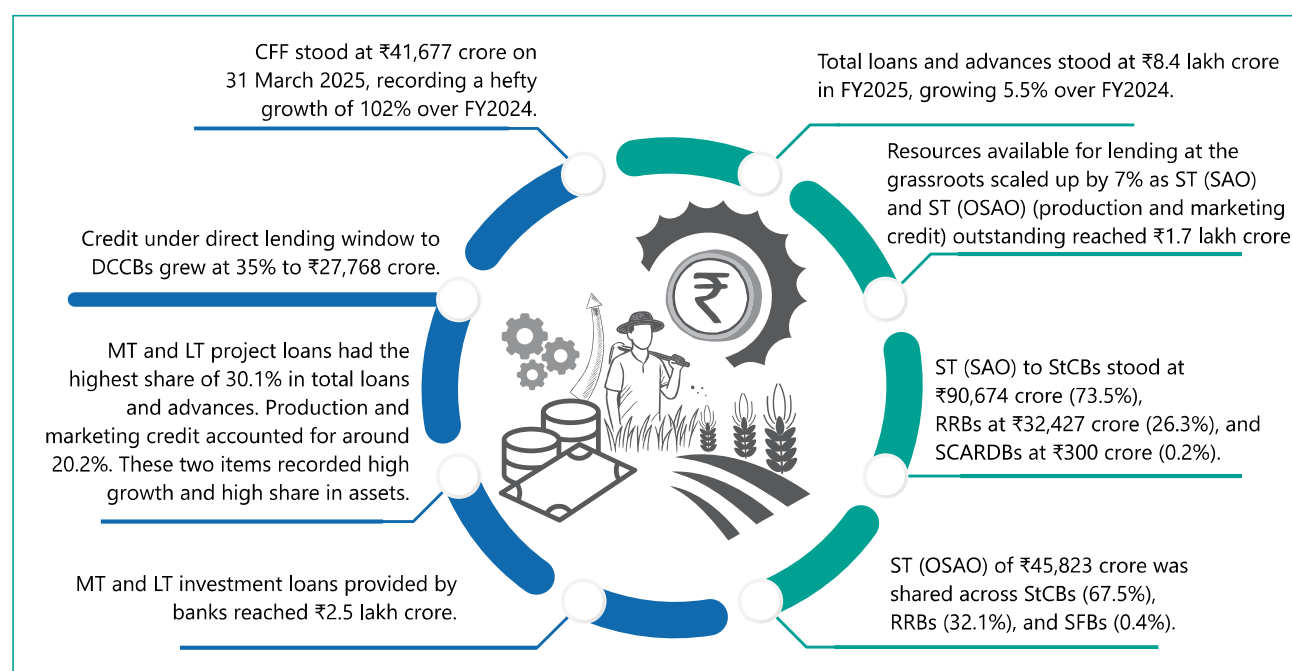


NABARD extends loans and advances to rural financial institutions to boost GLC for farmers, supporting short-term seasonal agricultural operations and capital investments for various farming activities. Refinance options are available for working capital loans for weavers and artisans, marketing support under various credit lines, and converting short-term loans to medium-term loans during extreme market events.

Additionally, NABARD provides loans for infrastructure development, social sector projects, warehousing, and food processing to various entities, including state governments and state-owned corporations. It also lends directly to state governments for contributing to the share capital of district central cooperative banks. Funds are utilised for cash and investment management and creating fixed assets for business operations.

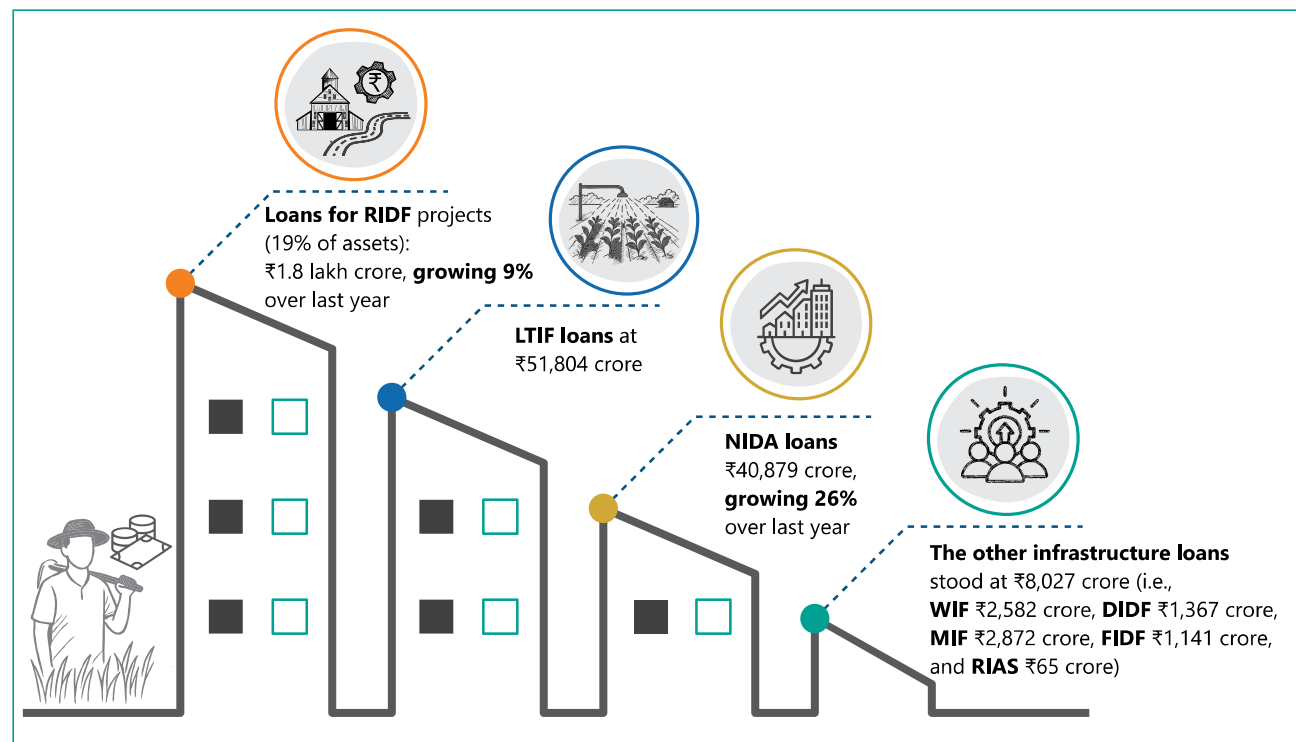
Figure 10.3 highlights the deployment of funds and year-on-year growth as on 31 March 2025, across various loans and advances extended by NABARD.

Figure 10.3: Shoring up GLC through refinance: Status as on 31 March 2025

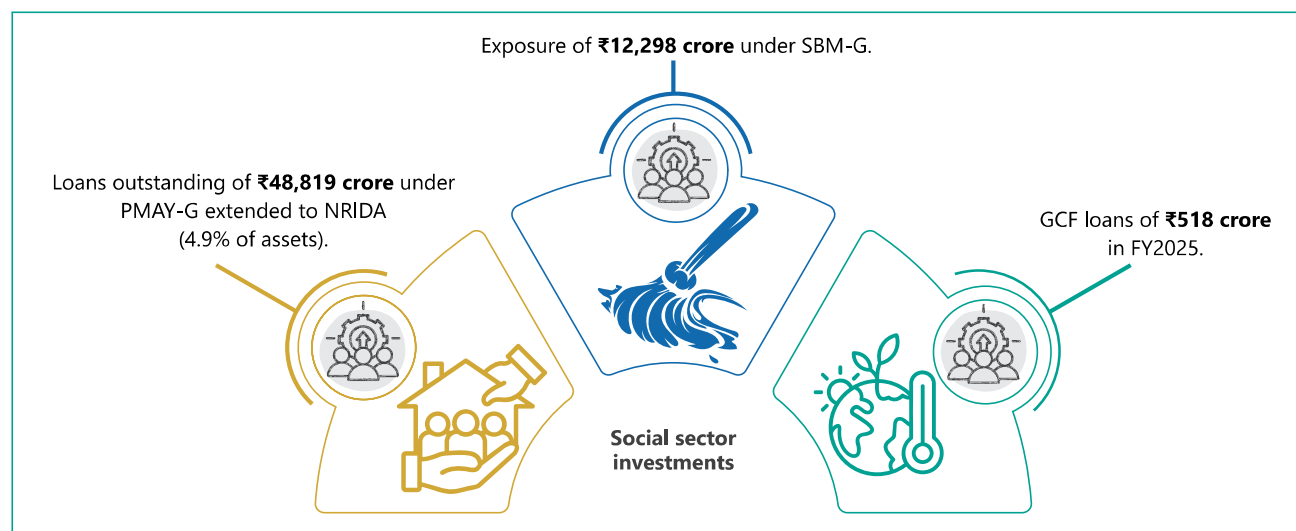


CFF = Credit Facility to Federations, DCCB = District Central Cooperative Bank, GLC = Ground-Level Credit, LT = Long-Term, MT = Medium-Term, RRB = Regional Rural Bank, SCARDB = State Cooperative Agriculture and Rural Development Bank, SFB = Small Finance Bank, StCB = State Cooperative Bank, ST (OSAO) = Short-Term Other Seasonal Agricultural Operations, ST (SAO) = Short-Term Seasonal Agricultural Operations.

Note: The amounts shown are outstanding figures.

Figure 10.4: Infrastructure finance as on 31 March 2025


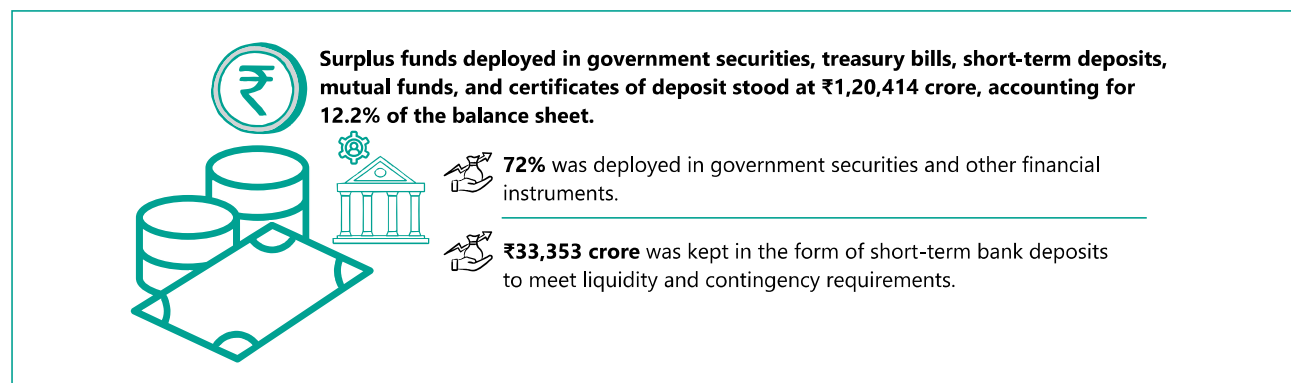
DIDF = Dairy Processing and Infrastructure Development Fund, FIDF = Fisheries and Aquaculture Infrastructure Development Fund, LTIF = Long Term Irrigation Fund, MIF = Micro Irrigation Fund, NIDA = NABARD Infrastructure Development Assistance, RIDF = Rural Infrastructure Development Fund, RIAS = Rural Infrastructure Assistance to State Governments, WIF = Warehouse Infrastructure Fund.
Note: The amounts shown are outstanding figures.

Figure 10.5: Social sector investments as on 31 March 2025


GCF = Green Climate Fund, NRIDA = National Rural Infrastructure Development Agency, PMAY-G = Pradhan Mantri Awaas Yojana-Gramin, SBM-G = Swachh Bharat Mission-Grameen.
Note: The amounts shown are outstanding figures.



Figure 10.6: Investment of surplus funds as on 31 March 2025

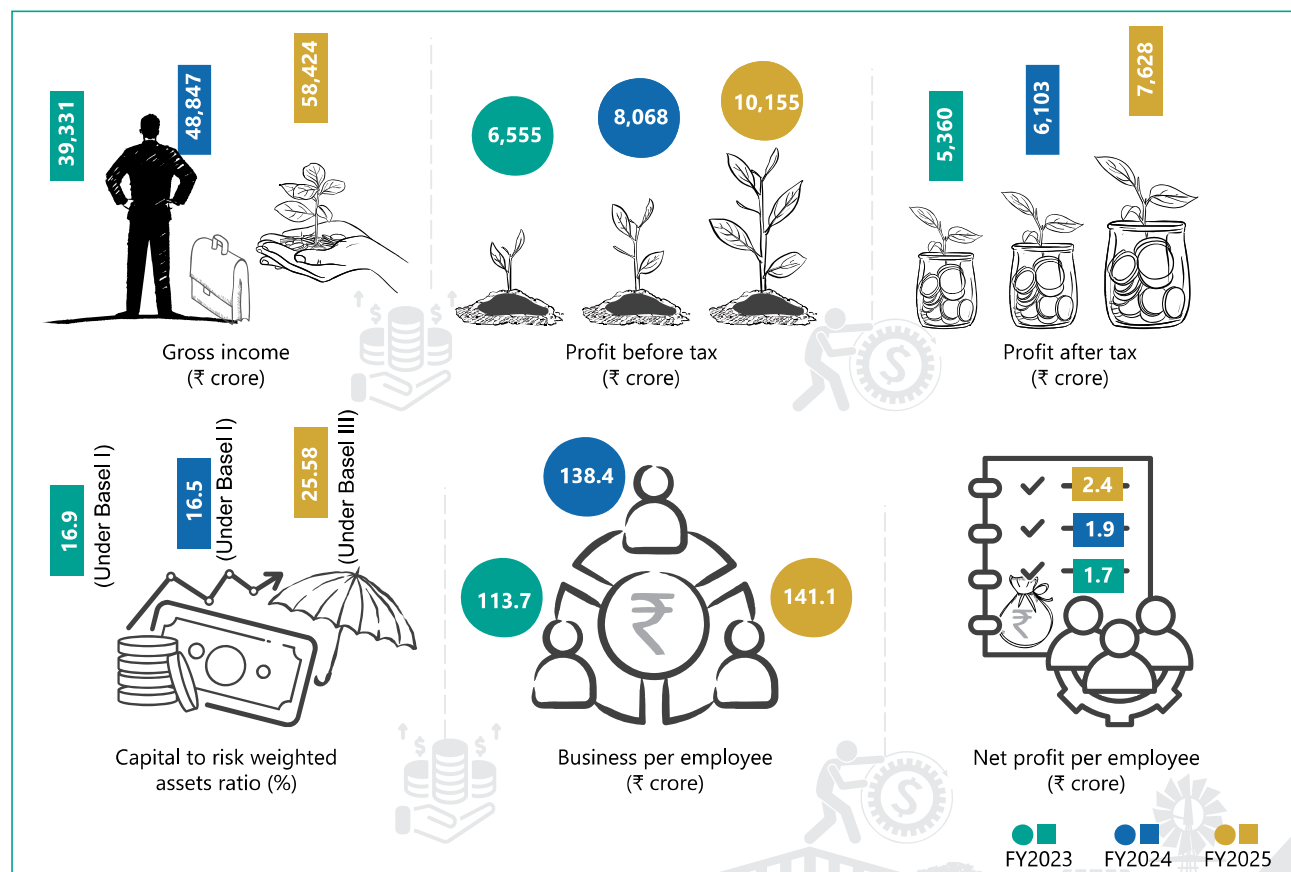


Note: The amounts shown are outstanding figures.

10.3 INCOME AND EXPENDITURE

NABARD earned an income of ₹58,424 crore in FY2025, reflecting a 19.6% increase over FY2024 (Figure 10.7). The profit before tax for FY2025 was ₹10,155 crore, up from ₹8,068 crore in FY2024, while the profit after tax was ₹7,628 crore, compared to ₹6,103 crore in FY2024. The net surplus has been allocated to various funds maintained by NABARD, including the Research & Development Fund, Reserve Funds, NRC (LTO) Fund, and NRC (Stabilisation) Fund.

Figure 10.7: Income analysis



10.4 NABARD'S INVESTMENT IN THE AGRICULTURE AND RURAL DEVELOPMENT ECOSYSTEM

10.4.1 Implementation of BASEL III norms

On 21 September 2023, the Reserve Bank of India announced that the BASEL III capital framework would be applicable to every all-India financial institution, including NABARD, with effect from 1 April 2024, a requirement that NABARD has complied with.

10.4.2 Investment in NABARD subsidiaries

NABARD, through its subsidiaries, facilitates financial and technical support to farmer producer organisations, non-banking financial companies, self-help groups, joint liability groups, and micro, small, and medium enterprises by offering credit, consultancy, guarantees, and venture capital.

As on 31 March 2025, the total investment in the share capital of NABARD's subsidiaries stood at ₹649.6 crore (Figure 10.8). During FY2025, NABARD subscribed an additional share capital of ₹25 crore in NABVENTURES and ₹20 crore in NABARD Consultancy Services (NABCONS). NABARD received a dividend of ₹3 crore from NABKISAN, ₹2.3 crore from NABSAMRUDDHI, ₹10.2 crore from NABFINS, and ₹0.1 crore from NABCONS in FY2025.

Figure 10.8: Shareholding in subsidiaries of NABARD (in ₹ crore)

	 NABCONS	 नॅबेकिड	 Nabkisan Finance Ltd.	 NABSAMRUDDHI	 NABVENTURES	 NABFOUNDATION	 NAB संरक्षण
Year of inception	2003	1997	1997	1997	2018	2019	2020
Share capital	25.0	161.7	171.5	123.8	50.0	50.0	50.0
Shareholding of NABARD (%)	100.0	63.1	87.8	91.1	100.0	100.0	100.0
Investment by NABARD	25.0	102.0	227.6	145.1	50.0	50.0	50.0
Dividend	0.1	10.2	3.0	2.3	–	–	–

Note: NABKISAN and NABSAMRUDDHI figures include premium.

10.4.3 Strategic investments and returns

During FY2025, NABARD made a strategic investment of ₹56.8 crore in Online PSB Loans Limited, a pioneering digital credit infrastructure company. The investment is intended to drive digital innovation for seamless credit delivery and enhanced financial inclusion within the rural ecosystem.

In addition, NABARD invested ₹3.84 crore in 24X7 Moneyworks Consulting to support the eKisanCredit initiative—a fully digitised loan origination platform that integrates land records, Aadhaar, eKYC, core banking systems, and ePACS. The platform enables end-to-end automation of the credit process.

As on 31 March 2025, NABARD had invested ₹1,166.8 crore in 12 strategically important companies operating in the agriculture and rural development sectors (Table 10.1). It received a total dividend of ₹26.4 crore from 5 of these investee companies.

**Table 10.1: NABARD's strategic investments and returns**

S. No.	Company	Year of investment	NABARD's investment (₹ crore)	Stake (%)	Dividend (₹ crore)
1	AFC India Ltd.	FY2000	1.0	6.7	
2	Agriculture Insurance Company of India Ltd	FY2004	60.0	30.0	15.0
3	Small Industries Development Bank of India*	FY2003 & FY2018	966.3	9.4	10.6
4	National Commodity and Derivatives Exchange Ltd*	FY2004	16.9	11.1	
5	Multi Commodity Exchange of India Ltd	FY2006	0.3	0.7	0.3
6	CSC e-Governance Services India Ltd*	FY2016	9.8	9.4	0.3
7	National E-Governance Services Ltd	FY2017	1.5	2.0	0.2
8	Agriculture Skill Council of India	FY2017	0.0	4.0	
9	National E-Repository Ltd	FY2018	10.5	13.0	
10	Open Network for Digital Commerce	FY2022 & FY2024	40.0	4.9	
11	Online PSB Loans Limited	FY2025	56.8	7.3	
12	24X7 Moneyworks Consulting Pvt Ltd	FY2025	3.8	10.0	
TOTAL			1,166.8		26.4

* Figures include premium.

CSC = Common Services Centre, PSB = Public Sector Bank.

Note: Components may not add up to total due to rounding off.

10.4.4 Investment in Alternative Investment Funds

NABARD invests in Alternative Investment Funds, registered with the Securities and Exchange Board of India, to promote entrepreneurship in existing or emerging activities related to agriculture and rural development. The objective is to facilitate the creation of income-generating, sustainable business models that can be replicated by rural entrepreneurs, while also supporting technological innovation and dissemination in the agriculture and rural sectors.

Together with the Ministry of Agriculture and Farmers Welfare, GOI, NABARD has established the Agri-SURE Fund to support innovative, technology-driven, high-risk, and high-impact initiatives within the agricultural and rural start-up ecosystem. The fund is managed by NABVENTURES Limited, a wholly owned subsidiary of NABARD.

In FY2025, NABARD also organised Agri-SURE Greenathon 2024, a hackathon focused on key challenges such as cost-effective smart agriculture, profitable agri-waste management, and economic viability of regenerative agriculture.

As on 31 March 2025, NABARD's total commitment to Alternative Investment Funds stood at ₹1,069 crore across 36 funds, compared to ₹729 crore across 31 funds as on 31 March 2024. During FY2025, NABARD committed ₹340 crore to 5 new funds. Cumulative disbursements stood at ₹666.4 crore. During the year, fund drawdowns totalled ₹163.1 crore, while ₹17.2 crore was refunded as capital. NABARD realised a capital gain of ₹13.8 crore and earned additional income, including dividend, amounting to ₹5.4 crore.

ANNEXE TO CHAPTER 10

PERFORMANCE OF NABARD SUBSIDIARIES IN FY2025

NABFINS

In FY2025, NABFINS Limited registered a strong performance, disbursing ₹3,082 crore—reflecting a 13% increase over the previous year (FY2024). As on 31 March 2025, the balance sheet size stood at ₹3,839 crore, with loan outstanding at ₹3,591 crore. The Profit Before Tax for FY2025 was ₹90.9 crore and Profit After Tax was ₹69.1 crore. NABFINS maintained an active borrower base exceeding 12.3 lakh, while gross non-performing assets stood at 5.4% as of the fiscal year-end.

By the close of FY2025, NABFINS was operating through 498 branches. Its geographical presence saw substantial expansion, spanning 18 states and 1 Union Territory (UT), and the company collaborated with 98 business correspondents. New branches established during the year extended services to 8 aspirational districts and 13 credit-starved districts, thereby enhancing outreach to underserved populations. Since inception, NABFINS has served over 30 lakh households and facilitated microcredit disbursement exceeding ₹16,473 crore—offered at the lowest interest rate among all non-banking financial company—microfinance institutions (NBFC–MFIs).

NABFINS functions through two primary business models: the business and development correspondent model and the direct lending model. Additionally, under the institutional lending model, NABFINS provides bulk loans to support other institutions serving microfinance borrowers.



NABFINS support to woman entrepreneur in textile business helps weave dreams into reality.



Key initiatives of NABFINS in FY2025 are listed below.

- **Training programmes:** In collaboration with the Rural Self Employment Training Institute (R-SETI) and Yali Infoventures, NABFINS trained women borrowers in jute bag-making and dairy-related activities.
- **Corporate social responsibility (CSR):** NABFINS approved ₹2.2 crore for the establishment of training-cum-agro-processing centres in the Kalyana Karnataka region to support low-income households and farmers.
- **Climate policy capacity building:** NABFINS conducted training and capacity building programmes to familiarise the staff with the Climate Policy Initiative.

NABKISAN

NABKISAN Finance Limited (NABKISAN) reported a balance sheet size of ₹3,273 crore (as per Indian Generally Accepted Accounting Principles), reflecting a year-on-year growth exceeding 18%. The gross loan book outstanding stood at ₹3,068 crore, marking an annual increase of approximately 19%.

As on 31 March 2025, NABKISAN had sanctioned over 4,100 loans to farmer producer organisations (FPOs), amounting to ₹1,000 crore. Cumulatively, NABKISAN's interventions have impacted 2 million farmers across 21 states and 3 UTs.

Under the Agriculture Infrastructure Fund (AIF), NABKISAN has cumulatively sanctioned loans to 116 farmer producer companies (FPCs) amounting to ₹17.9 crore. During FY2025, NABKISAN supported two socially relevant projects under its CSR initiative, with a total outlay of ₹1.3 crore. As the implementation partner for three FPC financing schemes of the Government of Tamil Nadu, NABKISAN provided financial assistance of ₹20.3 crore to 291 FPCs during the year.

Additionally, NABKISAN serves as the implementation partner for the Odisha Credit Guarantee Scheme for FPOs. Under this scheme, NABKISAN has cumulatively extended credit guarantee coverage to 213 FPOs, amounting to ₹12 crore.

In FY2025, NABKISAN entered into a partnership with the Rabo Foundation to provide credit guarantee support for lending to agricultural corporates and start-ups. This enabled the company to support 11 start-ups with credit amounting to ₹16.5 crore—the highest ever extended by NABKISAN to this sector.

As an Eligible Lending Institution under the Government of India's Credit Guarantee Scheme for FPO Financing—managed by NABSanrakshan Trustee Private Limited—NABKISAN provided credit guarantees to 872 FPCs during FY2025, amounting to ₹168.9 crore.

NABCONS

NABARD Consultancy Services (NABCONS) is a distinguished consultancy organisation with ISO 9001:2015 and ISO/IEC 27001:2022 certifications. It is 100% owned by NABARD, with an authorised and paid-up capital of ₹25 crore.

It provides end-to-end consultancy services spanning project management consultancy (PMC), monitoring and evaluation, feasibility and techno-financial studies, impact assessments, preparation of detailed project reports (DPRs), policy formulation, diagnostic studies, and IT-enabled surveys. NABCONS operates across diverse sectors including agriculture and allied activities, water resources management, climate change and natural resource management, socio-economic development, food processing and storage, banking and finance, skills and livelihoods, civil engineering, international business, and information technology.

It has established longstanding partnerships with several ministries of the Government of India, state governments, statutory bodies, corporations, agencies, public sector undertakings, and various international organisations. NABCONS has built a strong track record of providing comprehensive end-to-end consultancy services.

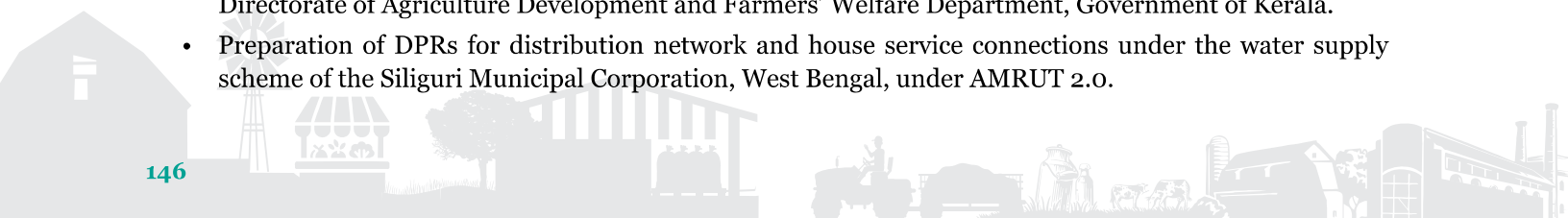
FY2025 marked a year of exceptional achievements for NABCONS. The company posted its highest-ever revenue of ₹247 crore. The balance sheet size grew by 25%, increasing from ₹201 crore in FY2024 to ₹253 crore in FY2025. During the year, NABCONS secured new business worth ₹316 crore, and income from assignments reached ₹238 crore.

As a preferred consulting partner to both the central and state governments, NABCONS plays a significant role in implementing flagship programmes such as Jal Jeevan Mission (JJM), Atal Bhujal Yojana, AIF, Deen Dayal Upadhyaya Grameen Kaushalya Yojana (DDU–GKY), and the Prime Minister Formalisation of Micro Food Processing Enterprises Scheme, among others. The organisation remains committed to supporting new government initiatives as they unfold.

In FY2025, NABCONS was appointed as the Project Implementing Agency (PIA) for the supply of small and medium enterprise (SME) machinery from India to Latin American and Caribbean (LAC) countries by the Ministry of External Affairs (MEA), Government of India. This assignment involves identifying viable and sustainable projects for SME development in partner countries and is expected to open new opportunities for NABCONS in LAC and other international markets.

In FY2025, NABCONS secured several notable assignments across a wide range of thematic and geographic areas listed below:

- PMC for providing personnel to the project management unit (PMU) for implementation of the Pradhan Mantri Matsya Kisan Samridhi Sah–Yojana.
- Preparation of DPRs for diversion of surplus water from Jakham to Jaisamand and Badgaon dams in the districts of Chittorgarh, Bhilwara, and Rajsamand.
- Cloud-based dairy digitalisation with enterprise resource planning (ERP) software on a Software-as-a-Service (SaaS) model at Mandya District Co-operative Milk Producers Society's Union Limited (engaged twice during the year).
- PIA for supply of SME machinery from India to Latin American and Caribbean countries, under the Ministry of External Affairs, Government of India (Box A10.1).
- PMU support for establishing new multipurpose primary agricultural credit societies, dairy, and fishery societies in uncovered panchayats.
- Third-party inspection agency for works under the Jal Jeevan Mission (JJM) in Rajasthan under the jurisdiction of the Public Health Engineering Department, Government of Rajasthan.
- PMC services for preparation, monitoring, supervision, and surveillance of rural water supply schemes under JJM in Karnataka and in various administrative units of Maharashtra.
- Evaluation of centrally sponsored schemes in agriculture and allied sectors for NITI Aayog.
- Implementation of the Carbon Credit Framework project under the Tribal Development Fund in Telangana, Odisha, and Chhattisgarh; in Goa in partnership with the Goa State Biodiversity Board; and with the Department of Horticulture, Government of Karnataka.
- Development of the “Integrated Agriculture Data Hub and Digital Farmer Services Platform” for the Directorate of Agriculture Development and Farmers' Welfare Department, Government of Kerala.
- Preparation of DPRs for distribution network and house service connections under the water supply scheme of the Siliguri Municipal Corporation, West Bengal, under AMRUT 2.0.





- Implementation of a dairy receivables platform on a SaaS model across unions and units of Bihar State Milk Co-operative Federation Limited.
- Technical support agency for DDU–GKY in ten Central Technical Support Agency states for the Ministry of Rural Development, Government of India.

Box A10.1: Small and medium enterprise sector development project in Latin American and Caribbean countries

In April 2023, the Minister of External Affairs, Dr S. Jaishankar, announced a grant of up to \$1 million for the development of the small and medium enterprise (SME) sector in member states of the Caribbean Community (CARICOM). Under this initiative, the Government of India will supply plant and machinery to support and strengthen SMEs in these countries.

NABARD Consultancy Services (NABCONS) has been entrusted with implementing the SME development initiative in ten Latin American and Caribbean countries, including Suriname and Trinidad and Tobago, among others. As part of this engagement, NABCONS conducted visits to seven countries, held consultations with stakeholders, and prepared detailed project reports for five countries. The estimated value of the project is ₹80 crore.

NABCONS will also support the identification of Indian suppliers and oversee project commissioning, thereby promoting Indian-manufactured machinery in international markets.

Project objective: To strengthen SMEs through the supply of plant and machinery, accompanied by training and capacity building.

Implementation stages:

- Project development: Conducting feasibility studies in consultation with stakeholders.
- Project implementation: Identifying Indian suppliers and ensuring timely supply and installation of machinery.
- Project monitoring: Providing training and maintenance support, along with quarterly monitoring and reporting.



From left to right: Mr Sadagopachari Ramji (Chargé d'Affaires a.i., Embassy of India, Suriname), Dr Haragopal Yandra (Managing Director, NABCONS), Mr Albert Ramdin (Minister of Foreign Affairs, International Business and International Cooperation, Government of the Republic of Suriname), Mr Parmanand Sewdien (Minister of Agriculture, Animal Husbandry and Fisheries, Government of the Republic of Suriname), and Mr Bhushan Goyal (Consultant, NABCONS).

NABSAMRUDDHI

NABSAMRUDDHI Finance Limited (NSFL) achieved several key milestones during FY2025, crossing ₹2,100 crore in asset size and ₹2,000 crore in assets under management, reflecting growth rates of 17% and 14%, respectively.

The company has cumulatively disbursed approximately ₹450 crore in water, sanitation, and hygiene (WASH) loans through over 32 partners, benefiting around 75,000 borrowers. As on 31 March 2025, NSFL has reached more than 3.5 lakh ultimate beneficiaries across 25 states and 5 UTs, in collaboration with NBFCs, housing finance companies (HFCs), NBFC–MFIs, and other institutional clients.

Major initiatives undertaken by NSFL during FY2025 include:

- **Climate-ready WASH programmes:** With support from the NABARD, NSFL conducted 42 awareness programmes for rural borrowers of its partner, Trust of People.
- **Workshops:** Organised three workshops on household-level climate-ready WASH solutions in New Delhi, Kolkata, and Bengaluru, in collaboration with Sa-Dhan.
- **Participation:** Actively engaged in forums such as the India Sanitation Conclave, Sa-Dhan National Conference, Water Credit Forum by Water.org, and the Global Inclusive Finance Summit to promote green finance and WASH financing.

Under its CSR initiative, NSFL sanctioned ₹1 crore to NABFOUNDATION for:

- Promoting sustainable water security through rainwater harvesting in Jaisalmer, Rajasthan.
- Establishing training-cum-agro processing centres in the Kalyana Karnataka region.

NSFL received several awards during the year, including:

- The ISC–FICCI Sanitation Award under the category “Best Innovative Financial Accessibility Model for WASH: Impact, Downstream and Upstream Investors”, for its Climate-Ready WASH Funding Programme.
- The Sa-Dhan Water.org Award 2024 for outstanding contributions to WATSAN (water and sanitation) lending.
- The Elaben Memorial Award for “Best Women-Friendly Financial Institution”.

NABVENTURES

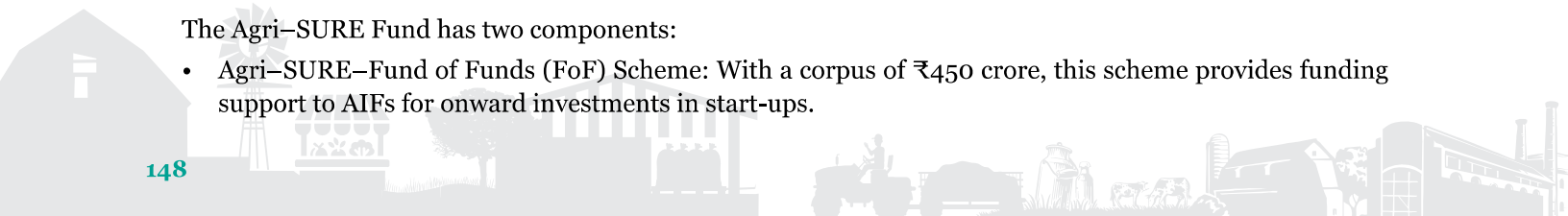
NABVENTURES Limited, a wholly owned subsidiary of NABARD, operates as an investment manager for alternative investment funds focused on agriculture and the rural sector. As of FY2025, the company manages two such funds—NABVENTURES Fund I (the flagship fund) and the Agri–SURE Fund.

NABVENTURES Fund I, with a corpus of ₹598 crore, successfully deployed its entire investible corpus during FY2025. It has achieved a partial exit from one of its portfolio companies at a return of 4.7 times the invested capital. As on 31 March 2025, cumulative commitments under the fund stood at ₹571.9 crore.

Agri–SURE Fund, launched on 3 September 2024, is a Securities and Exchange Board of India (SEBI)-registered Category II AIF with a total corpus of ₹750 crore. Contributions comprise ₹250 crore each from the Department of Agriculture and Farmers Welfare, Government of India, and NABARD. The remaining ₹250 crore is being mobilised from other institutional investors.

The Agri–SURE Fund has two components:

- **Agri–SURE–Fund of Funds (FoF) Scheme:** With a corpus of ₹450 crore, this scheme provides funding support to AIFs for onward investments in start-ups.





- **Agri-SURE-Direct Scheme:** With a corpus of ₹300 crore, it focuses on direct investments in early-stage start-ups engaged in agriculture and rural development.

The overall goal of the fund is to support approximately 85 start-ups over its 10-year tenure.

NABVENTURES Fund I has had a transformative impact on the following businesses:

- **Homeville:** The company builds credit networks and digital infrastructure for housing finance. Through Bharat Housing Network, it supports 45 HFCs and NBFCs across 17 states and over 500 cities, benefiting more than 8,000 individuals. Notably, 60% of the loans are in rural and semi-urban areas.
- **Eggoz:** Eggoz is a consumer brand that offers eggs and egg-based products. By directly procuring from farmers, it has increased farmer incomes by 30%. The company operates in 15 cities across North India and select metropolitan areas.
- **AdvaRisk:** It is a business-to-business fraud detection platform for banks, using artificial intelligence and machine learning to standardise land records across India. It manages a pan-India database of over 4 crore properties, serving 50 plus financial institutions with 95% AI accuracy.
- **Jai Kisan:** It is a rural financial technology (fintech) platform that has facilitated loans worth ₹7,500 crore for 8 lakh farmers across 11 states in south, west, and central India.
- **Vilcart:** A rural supply chain platform catering to kirana stores, Vilcart has generated ₹1,000 crore in revenue, reaching 87,000 retail outlets across 5 states and impacting more than 43.6 lakh families.
- **Unnati:** A fintech-enabled agritech platform providing agricultural inputs and services, Unnati connects 22.2 lakh farmers through 70,161 retail outlets in 181 districts. NABVENTURES Fund I achieved a partial exit from this investment at 4.7 times the committed capital.
- **Beyond Snack:** A premium banana chips brand that sources Nendran bananas from local farmers, Beyond Snack supports farmer groups and generates rural employment through value-added food processing.

NABFOUNDATION

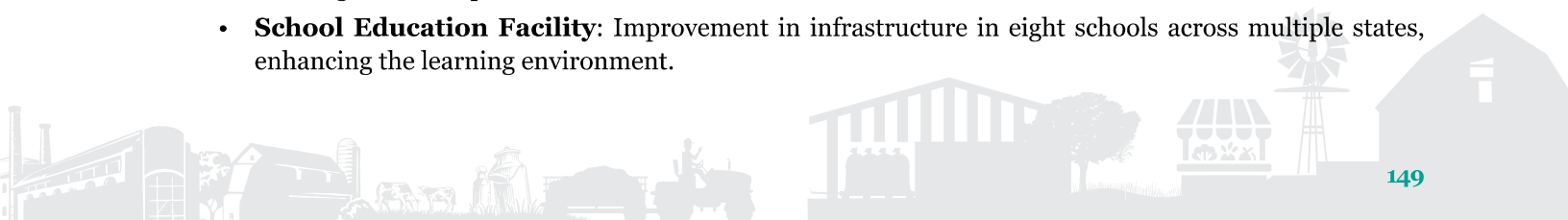
NABFOUNDATION undertook a wide range of initiatives during FY2025, focusing on livelihood generation, sustainable agriculture and rural development, natural resource and climate change adaptation, gender sensitisation, skill and capacity development, and financial inclusion through digitisation.

During the year, NABFOUNDATION received sanction for six projects with a total financial outlay of ₹15.8 crore from NABARD and its subsidiaries and corporate partners across the thematic areas of education, health and sanitation, climate change, and livelihood generation.

Projects implemented or under implementation during the year benefited more than 1 lakh rural populace including 71 SHGs, 101 producer companies, 35 artisans, and over 500 tribal families. These interventions spanned 571 districts (including 81 aspirational districts), states in the North East Region and several UTs.

Select projects implemented or under implementation during FY2025 include:

- **Click Rameswaram:** Creation of livelihood opportunities for local artisans and youth through digital tourism promotion; over 4 lakh individuals accessed geotagged points of interest.
- **Animal Health and Fodder Improvement:** Enhancement of livestock productivity for 100 farmers in Paragaon, Kolhapur.
- **School Education Facility:** Improvement in infrastructure in eight schools across multiple states, enhancing the learning environment.



- **Empowering Transgender Community through Entrepreneurship and Support:** Livelihood enhancement of the transgender community in Tirupur, Tamil Nadu, through a mobile cafeteria unit.
- **Yatri Eco-Sanitation and Hygiene:** Construction and operation of a pay-and-use clean sanitation facility in Dhanushkodi, Tamil Nadu, generating a turnover of ₹3.5 lakh.
- **Restoring Irrigation Tanks to Assure Rural Water Resources and Environment:** Improvement in irrigation infrastructure in Madurai (Tamil Nadu) and districts of Maharashtra.
- **Kuposhan Se Bachav:** Awareness generation on malnutrition and promotion of kitchen gardens in Jashpur, Chhattisgarh, benefiting over 300 tribal families.
- **School Soil Health Programme:** Installation of mini soil health laboratories in 1,000 schools, enabling testing of 35,000 soil samples and uploading of results to the Soil Health Card portal of the government (www.soilhealth.dac.gov.in).
- **Jaisalmer Water Security:** Construction of rainwater harvesting structures across 10 villages in Jaisalmer, Rajasthan; construction is ongoing.
- **Training-cum-Agro-Processing Centres:** Establishment of centres in seven districts of the Kalyana Karnataka region.
- **Baseline survey for designing** agricultural interventions for project villages in Bilaspur, Chhattisgarh.
- **Nirmal Jal 2.0:** Setting up of a clean, affordable drinking water facility serving 10 villages of Alwar, Rajasthan.

NABSANRAKSHAN

NABSanrakshan Trustee Private Limited (NABSanrakshan), a wholly owned subsidiary of NABARD, was established in November 2020 to manage credit guarantee funds aimed at increasing the flow of institutional finance to priority sectors of the rural economy. The company supports sustainable and inclusive agricultural and rural development through targeted credit guarantees.

During FY2025, NABSanrakshan administered two flagship credit guarantee fund trusts— Credit Guarantee Fund Trust for FPOs (FPO Trust) and the Credit Guarantee Fund Trust for Animal Husbandry and Dairying (AHD Trust).

In FY2025, 97 eligible lending institutions (ELIs) were onboarded under the FPO Trust. Cumulatively, as on 31 March 2025, a total of 3,054 credit guarantees have been issued, covering loans amounting to ₹666.7 crore and benefiting 2,259 FPOs and 21.8 lakh farmers. The trust expanded its eligibility criteria to include NBFCs with rating of BBB and above, district central cooperative banks, and non-scheduled state cooperative banks.

Under the AHD Trust, cumulatively as on 31 March 2025, six credit guarantees have been issued, covering ₹113.6 crore in loans. The Animal Husbandry Infrastructure Development Fund scheme has been extended up to FY2026 and the Credit Guarantee Scheme for AHD has been expanded to include ELIs such as the National Cooperative Development Corporation, NABARD, and the National Dairy Development Board and dairy cooperatives as eligible borrowers. Further, a Credit Guarantee Scheme for Fisheries and Aquaculture was also introduced under the AHD Trust and four ELIs have been onboarded under this scheme.

NABSanrakshan is actively developing a comprehensive Credit Guarantee Management System to streamline and digitise the guarantee lifecycle process.





During the year, the company completed a project to improve educational facilities in Palghar, Maharashtra, and allocated funds for the establishment of a training-cum-agro processing centre in the Kalyana Karnataka region.

Looking ahead, NABSanrakshan is focused on:

- launching a unified Credit Guarantee Portal,
- expanding scheme coverage and improving existing schemes,
- facilitating greater credit flow to grassroots institutions,
- onboarding new schemes and expanding outreach to primary agricultural credit societies, and
- strengthening internal human resource capacity to support growth.

